

List of Directors and Corporate Auditors

Representative Director, President:	Tomoharu Kurokawa
Representative Director, Executive Vice President:	Ryuji Koyama (General Manager, Finance & Accounting Div.)
Director, Executive Vice President:	Kazuo Soma
Director, Managing Executive Officers:	Kensuke Shuto (General Manager, Business Administration Div.)
	Yoshiki Yamaguchi (Assistant to President)
Outside Directors:	Natsuki Omori (Sumitomo Corporation: Head of Building Materials and Cement Unit)
	Yoshiharu Shimoda (Marubeni Corporation: Assistant General Manager, Forest Resources Business Dept., Forest Products Div.)
	Masaru Namiki (Mitsui & Co., Ltd: General Manager, Living & Environmental Business Div. Performance Materials Business Unit)
Outside Corporate Auditors:	Hitoshi Kimura (Sumitomo Corporation: Group Companies Management and Budget Control Team Leader, Building Materials and Cement Unit)
	Shinichiro Namura (Mitsui & Co., Ltd: General Manager, Housing & Building Materials Business Dept. Living & Environmental Business Div. Performance Materials Business Unit)
	Takaharu Honya (Marubeni Corporation: Deputy General Manager, Forest Resources Business Dept., Forest Products Div.)